

POSITION DESCRIPTION

Title:	Vice President for Academic Affairs and University Provost
Department:	Academic Affairs
Classification:	Administrator — Full-time Salaried
Supervisor:	President, Antioch University
Location:	Remote or based at any of the University's five campuses

POSITION SUMMARY

Antioch's Vice President for Academic Affairs and University Provost (VPAA) is the senior academic officer of Antioch University (AU) and the Provost of the Antioch faculty. The VPAA works closely with the University President to lead academic visioning, positioning, and planning. The VPAA heads the Academic Affairs division of the University, ensuring it is an innovative, sustainable, and thriving part of the institution. The VPAA is responsible for overseeing and coordinating academic programming and curriculum, assessment and accreditation, student support and services, academic personnel, and academic budget planning and fiscal management across multiple campuses and national disciplinary and interdisciplinary schools. As AU is primarily a teaching university for adult learners, the VPAA plays a key role in ensuring the quality and effectiveness of teaching and learning, and as well as the quality of the faculty across the entire system. The VPAA is responsible for balancing administrative oversight with shared governance in Academic Affairs.

The VPAA builds and sustains academic partnerships with other higher education institutions, employers, community organizations, and industries to meet their workforce, corporate, and continuing education needs. The VPAA represents Antioch University in professional associations, accreditation meetings, and relevant academic conferences and gatherings aligned with the mission and strategic directions of Antioch University. The VPAA serves on the Antioch President's Cabinet and engages with senior leadership on institutional positioning and planning.

The Antioch VPAA also serves as the corporate officer/Vice President of Graduate Studies (VPGS) of the <u>Coalition for the Common Good</u> (CCG). As a corporate officer, the VPAA/VPGS is responsible for ensuring the academic quality of the CCG's graduate programs, fostering inter-institutional collaborations, and expanding academic and business partnerships. The VPAA/VPGS has a significant role in the CCG's expansion and serves on the CCG Cabinet working collaboratively and extensively with the VPAA of Otterbein University, who serves as the CCG's Vice President of Undergraduate Studies.

ESSENTIAL DUTIES AND RESPONSIBILITIES

- **1. Leadership of Academic Programs** including degree programs, certificate programs, workforce development, community education, continuing education, and all other forms of lifelong learning.
 - Provides oversight and planning for all academic programs.
 - Leads the development and recommendation of new or expanded programmatic offerings.
 - Ensures all programs and curricula are consistent with Antioch's <u>Mission, Vision, and Values</u>.
 - Ensures of high-quality teaching and leads to demonstrable student learning outcomes.
 - Represents Antioch and its academic mission to external stakeholders and potential partners.

- Oversees the program review process including regular comprehensive reviews that inform academic and business planning and provide evidence of program quality, teaching quality, and student learning.
- Oversees the coordination of university-wide student success and support services, including but not limited to library services, writing support, disability support services, prior learning assessment, career planning, international studies, registration and student records, and academic technology services.
- Develops, maintains, communicates, and implements, across all Schools, consistent academic and student policies that ensure that the University is compliant with its own policies and with relevant state and federal guidelines and policies as well.
- Oversees the development and monitoring of student success metrics and associated institutional strategies around persistence and completion.
- Oversees the promotion of a culture of inquiry and evidence-based teaching and learning.

2. Leadership of Faculty and Academic Staff

- Oversees the hiring, recruitment, development, and evaluation of a distinguished and highly qualified faculty and academic staff who are committed to the mission, vision and values of Antioch University.
- Works closely with the Faculty Senate, guiding a culture of shared governance and innovative teaching. Ensures effective academic governance in academic decision-making, facilitating communication and collaboration on shared governance initiatives.
- Leads and regularly meets with the Deans, individually and as members of the Deans' Council as well as with Department Chairs, and academic staff.
- Develops, maintains, communicates, and implements, consistently across all programs and Schools, faculty employment policies that align, to the greatest possible extent, with higher education best practices.
- Along with others, represents the University in collective bargaining with the Faculty Union (SEIU); and, in collaboration with University Counsel and outside labor counsel, ensures that AU's academic practices comply with the Collective Bargaining Agreement and with state and federal laws.
- Ensures the roles of the Faculty Union and the Faculty Senate within University governance are well defined and well understood.

3. Leadership of Strategic and Academic Planning

- Leads ongoing and future-focused academic planning and implementation. This includes strategically expanding the University's academic portfolio by introducing new modalities to current programs, adding new campus locations, and launching innovative programs in fields and disciplines not currently offered by the University, some as part of CCG. In all cases, the VPAA assures that programs meet the needs of current and future learners and the communities and workplaces in which they live and work.
- Oversees the successful transfer of accreditor- and state-approved CCG graduate programs to Antioch University. As part of this duty, create and manage pathways for CCG undergraduates to enter Antioch graduate programs.
- Provides guidance to the Office of Strategic Partnerships—whose focus is establishing partnerships with local, regional and national employers who help employees pave pathways to life-long learning—and works with these partner employers to offer degree programs, certificate programs, continuing education, workforce development, and other learning opportunities.
- Ensures that academic programs/initiatives and curricular changes include a data-driven business plan that details or projects financial impacts and opportunities.
- Oversees the creative expansion of online, hybrid, or other distance learning opportunities.

4. Leadership in Financial and Administrative Oversight

- In concert with the President and Cabinet, builds a destination teaching and learning institution known for offering innovative and excellent academics and for being financially sustainable.
- Develops and manages the annual budget for Academic Affairs, including all program budgets, within the approved scope of the overall University budget goals.
- Regularly monitors and manages the costs associated with all academic programs and offices, especially personnel costs which comprise the vast majority of University expenses
- In collaboration with the VP for Finance, develops and implements academic business plans, complete with performance indicators such as cost per credential conferred, instructional margins, net contribution margins.
- In collaboration with the VP of Enrollment Management, Deans, and others, develops enrollment and marketing strategies that support the academic programs and growth opportunities.
- In collaboration with the VP of Human Resources, ensures the implementation of and compliance with employment, benefits and compensation practices in alignment with University policy, employment law and the Faculty Collective Bargaining Agreement.
- In collaboration with VP of Institutional Advancement, develops plans to secure gifts, grants, and contracts that support academic programs and initiatives
- Implements, oversees and manages an efficient and effective process for faculty workload development ensuring that faculty loads are managed in accordance with university policy, the CBA, and best practices. Make recommendations on workload process improvements including the adoption of new technologies.
- Oversees and manages all subcontracting, purchase orders and check requests for academic affairs.

5. Leadership in Accreditation and Licensure

- Leads all efforts for institutional and programmatic accreditation. Serves as, or appoints and directly supervises, the University's Accreditation Liaison Officer.
- Assures that academic operations and processes align with federal and state regulations and with institutional and programmatic accreditation criteria.
- Ensures that Antioch's academic operations continuously align with industry-accepted practices and accreditation standards.
- Leads the regular review and assessment of student outcomes, including the analyses of persistence and completion data.
- Ensures the University maintains proper state authorization in all states where AU operates.
- Leads the process for comprehensive or focused accreditation reviews including the preparation of assurance arguments and data compilations.
- Remains current with institutional accreditation requirements, educational trends, and best practices within higher education.

6. Leadership of Antioch University and the Coalition for the Common Good

- Serves as a member of AU President's Cabinet and engages in developing and facilitating institution-wide planning and implementation.
- Collaborates with AU Cabinet leadership on university-wide strategic initiatives.
- Works closely with the Academic Affairs Committee of the AU Board of Governors.
- Serves as a member of the Cabinet of the Common Good (CCG) and, in role as corporate officer, serves as the Vice President of Graduate Studies for the CCG.

Education and Experience Required

- An earned terminal degree in one's field from an accredited institution of higher education.
- At least 10 years of progressively responsible academic leadership at more than one accredited institution of higher learning; five of those years must be at the Dean's level or higher.
- Faculty experience at an accredited institution, preferably at the graduate level, with a record of teaching, research, and publications, equivalent to associate professor at a minimum.
- Leadership experience in strategic planning, program development, curriculum and instruction, and student learning, assessment, and retention.
- Experience with developing and standing up academic programs that contribute to student success, enrollment growth, and the university's "bottom line."
- Experience overseeing, stewarding, expanding, and leveraging an institution's fiscal resources, and experience in budget development and management.
- Demonstrated flexibility, self-awareness, and professional integrity.
- Evidence of intercultural competence as demonstrated by a commitment to diversity, equity, and inclusion.
- Evidence of alignment with Antioch University's mission and purpose.

Education and Experience Preferred

- Academic leadership experience within a multi-campus environment and leading geographically dispersed teams.
- Experience building and updating education models to serve graduate and adult learners with multiple delivery options.
- Experience in leading graduate and/or professional education programs, especially those with experiential components.
- Experience with collective bargaining, grievance resolution, and labor law, especially in the faculty or higher education context.
- Experience with multiple types of higher education systems (e.g., state systems, higher ed consortiums, coalitions) and structures (e.g., M&A institutions, shared services).
- A track record for academic innovation and experimentation including the creation of workforcealigned programs and outcomes.
- A thorough understanding of and commitment to liberal arts, graduate and professional education.

Skills, Abilities, and Aptitudes

- A commitment to support the University mission and President.
- Effective collaborative leadership skills, innovative thinking, and creative energy.
- Outstanding written, verbal, and interpersonal skills.
- Ability to identify, inspire, innovate and implement 21st century programs and pedagogies.
- Commitment to student success, especially adults and non-traditional students.
- Commitment to faculty development and leadership.
- Capacity to exercise academic leadership and decision-making authority in ways that honor and advance the principles of effective shared governance.
- Commitment to achieving institutional and programmatic diversity, inclusion, and equity; cultural competency as demonstrated by sensitivity to, appreciation of, and advancement for all forms of diversity.
- Knowledge of the following: the challenges and opportunities of the current higher education landscape including viable institutional and academic models, teaching modalities, and academic technologies; the demographics affecting enrollment, markets, and the competitive landscape; trends in employment, careers and desired student outcomes; the political

environment at state and federal levels that can impact Antioch and higher education in general; and innovations that can advance the University, its vision, and its students.

- Ability to plan and administer multiple budgets that achieve organizational goals.
- Ability to engage collegially, professionally, and collaboratively with others, including staff, administrators, faculty, and students.
- A track record for being an inclusive and collaborative consensus-builder who values, supports, motivates, and develops employees.
- Proficiency with multiple technological apps such as Microsoft Office, Google, Zoom, etc.

Physical Requirements

- Ability to work daily at one of our existing campuses, or remotely from home, or from other locations.
- Ability to travel frequently by commercial airlines, car, and public transportation, and to ambulate from the various types of work locations.
- Ability to use and operate computers, computer software, telephones, and other common business equipment on a daily and routine basis, including the ability to read, type, and comprehend business reports, memoranda, data, spreadsheets, emails, etc.
- Capacity to work a fulltime schedule during normal business hours and beyond, as is typical of positions at this level within higher education.
- **Reasonable Accommodations** for physical or other disabilities that would enable you to perform these, and other essential functions of the job are available upon request.

ADDITIONAL DETAILS

Hours and Location of Employment

This is a fulltime position serving a geographically dispersed faculty, staff, and student body. The VPAA's office may be located at any of the University's five campuses (Los Angeles, California; Santa Barbara, California; Seattle, Washington; Yellow Springs, Ohio; Keene, New Hampshire) and/or at a home office. Significant travel is required as well as managing and collaborating with supervisors, peers, and direct reports across multiple time zones. A work schedule will be established in consultation with the President.

ABOUT ANTIOCH UNIVERSITY

Antioch University Mission

Antioch University provides learner-centered education to empower students with the knowledge and skills to lead meaningful lives and to advance social, racial, economic, and environmental justice.

Antioch University stands proudly as a values-driven multi-campus system that offers online, hybrid, low-residency, and face-to-face learning for adult learners across the country. The array of degrees and programs are housed in three national interdisciplinary schools: Counseling, Psychology & Therapies; Nursing and Health Professions; and Interdisciplinary & Professional Studies. The AU system includes campuses at five locations: Los Angeles & Santa Barbara, CA; Seattle, WA; Keene, NH; and Antioch Midwest, Yellow Springs, OH, which houses the University's central offices. Antioch also offers graduate programs in Columbus, Ohio as part of our CCG affiliation with Otterbein University.

Antioch University is a non-religious, non-profit, tax-exempt 501(c)(3) institution was incorporated in the State of Ohio in 1852. Originally founded as "Antioch College" in 1852, its name was changed to

"Antioch University" in 1978 to reflect that it was no longer exclusively an undergraduate institution. It has been continuously accredited by the Higher Learning Commission since 1927.

Antioch University has continued it historic progressive tradition of teaching civic engagement, advancing social justice, and protecting and defending democracy. Antioch has pursued inclusion and equal educational opportunity with a commitment to the common good from its founding. Its first president, Horace Mann, was at the forefront of the movements to abolish slavery and to establish a system of universal public education as necessary cornerstones of democracy. He is regarded as the father of public education in the United States, founding the first "common schools" that were nonsectarian, free, and open to all genders and races. Under his leadership, Antioch was one of the first colleges in the United States to admit black students, a decade before the Civil War, and one of the first to employ female faculty on the same basis as their male counterparts. In his last graduation speech in 1859, Mann beseeched the graduates to "win victories for humanity."

That call has remained the institution's core commitment for over 170+ years. In 2023, Antioch University became a founding member, along with Otterbein University, of the Coalition for the Common Good, (CCG) a unique affiliation of mission-consistent colleges and universities which seeks to promote and champion democracy, to educate not only for jobs and careers, but also for justice and the common good. The CCG's compelling mission comes at a pivotal inflection point in U.S. history.

Coalition for the Common Good Mission

Coalition for the Common Good is a network of affiliated private, nonprofit colleges and universities that, through collaboration and integration, provide transformative education and lifelong learning. Together, we are dedicated to promoting the common good, including democracy, social justice, equity, inclusion, and engaged global citizenship



The CCG is structured as the parent organization of the Coalition with a fiduciary Board of Directors. Antioch University is an operating division of the CCG. It is separately accredited by the Higher Learning Commission (HLC) but is not separately incorporated. Its governance includes the Antioch Board of Governors, which operates with significant delegated responsibility from the CCG. Otterbein University is a subsidiary entity of the CCG, which maintains its own corporate identity, fiduciary board, corporate name, brand, and separate accreditation with HLC. The CCG has certain reserved powers over Otterbein.

The Coalition provides the opportunity for Otterbein and Antioch, and future members, to grow and develop new academic programs in new geographic locations. The intention is to expand the Coalition with several additional members, each providing new opportunities for growth that will extend our social justice mission for the benefit all members of the Coalition. Antioch's role in the CCG is to be the primary graduate institution for affiliate members. It is now also offering graduate programs in Columbus, Ohio, as part of our affiliation with Otterbein University.

(Note: Antioch University closed and then sold the Antioch College campus in 2009 to a group of college alumni who established a new corporation to reopen the College in 2011. While Antioch University granted them an exclusive license to use the trade name "Antioch College," they are now an independent college with no connection to Antioch University other than that we share the history and heritage of Antioch College prior to 2009.)